

## BAB V

### KESIMPULAN DAN SARAN

#### A. Kesimpulan

Kebutuhan pengelolaan kekayaan yang baik bukan hanya diinginkan oleh individu tetapi juga oleh suatu lembaga/organisasi. Sebuah lembaga/organisasi sangat mengharapkan keadaan keuangan yang baik. Program kerja lembaga/organisasi tidak bisa berjalan dengan baik, jika tidak didukung oleh keadaan keuangan yang baik. Artinya keberlangsungan suatu lembaga juga sangat tergantung pada pendanaan yang baik, baik di masa sekarang maupun yang akan datang.

Kesadaran akan pentingnya keadaan keuangan yang baik untuk mendukung sebuah lembaga/ organisasi bisa berjalan dengan baik maka diperlukan sebuah sentralisasi keuangan pada lembaga – lembaga yang memiliki pendapatan yang berbeda. Oleh karena itu peneliti tertarik utk melakukan sentralisasi keuangan pada Yayasan Pendidikan Regina Angelorum untuk menyeimbangkan pendapatan dan meningkatkan kesejahteraan bagi para pendidik dan keberlangsungan dari setiap satuan pendidik.

Dari hasil penelitian dapat disimpulkan bahwa:

1. Untuk mencapai keseimbangan financial dari sekolah-sekolah yang mengalami defisit maka diperlukan sentralisasi keuangan.

2. Sentralisasi keuangan juga dilakukan untuk meningkatkan pengawasan yang baik terhadap laporan keuangan dari sekolah-sekolah sehingga subsidi silang dapat terlaksana dengan baik.

## B. Keterbatasan.

Keterbatasan dalam penelitian ini adalah:

1. Periode tahun pengamatan dalam penelitian ini relatif pendek yaitu data yang dipakai hanya 5 tahun yaitu dari data 2012 – 2015 sehingga sampel penelitiannya kecil
2. Laporan yang dibuat oleh yayasan belum sesuai dengan PSAK ( Pernyataan Standar Akuntansi Keuangan)
3. Solusi yang ditawarkan untuk mengatasi ketimpangan bukan hanya berfokus pada sentralisasi keuangan tetapi juga pada hal yang lainnya.

## C. Saran

Berdasarkan keterbatasan di atas maka peneliti memberikan saran – saran dalam penelitian ini, penulis memberikan beberapa saran untuk para peneliti berikutnya yang berkeinginan mendalami sentralisasi keuangan pada sebuah lembaga/organisasi tertentu. Beberapa saran tersebut adalah sebagai berikut:

1. Data historis dalam perbandingan keuangan antara satuan pendidikan ini sangat penting dan perlu. Untuk itu, peneliti selanjutnya sangat baik jika memakai data historis untuk sentralisasi keuangan berdurasi 10 tahun.

2. Yayasan pendidikan dalam membuat laporan keuangan sebaiknya sesuai dengan standar akuntansi keuangan, agar laporan keuangannya dapat dipahami, relevan dan dapat diperbandingkan.
3. Dalam penelitian ini, penulis berfokus pada sentralisasi keuangan sekolah, agar pengelolaannya terpusat dan dapat membantu yang kurang dari yang lebih.

Faktor-faktor dan sistem yang diperlukan untuk memperkuat dan mendukung pelaksanaan sentralisasi adalah:

1. Membuat peraturan khusus tentang sentralisasi keuangan
2. Keseragaman dalam kode rekening bank
3. Kwitansi yang sah dan bermotor dalam transaksi dengan pihak lain
4. Keseragaman dalam membuat laporan keuangan sesuai dengan PSAK.

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## LAMPIRAN

### Lampiran 1 Laporan rugi laba tahun 2012

| <b>Pendapatan</b>           | <b>Yasra</b>       | <b>SMK Kusuma</b>  | <b>SMA Terpadu</b> | <b>SMP St.Petrus</b> | <b>SMP Xaverius</b> | <b>SMP HTM</b>       | <b>SMP St.Theresia</b> | <b>SMP St. Teresia</b> | <b>SDK II</b>     |
|-----------------------------|--------------------|--------------------|--------------------|----------------------|---------------------|----------------------|------------------------|------------------------|-------------------|
|                             |                    | <b>Atambua</b>     | <b>Halilulik</b>   | <b>Lahurus</b>       | <b>Kefamenanu</b>   | <b>Halilulik</b>     | <b>Kupang</b>          | <b>Tuapukan</b>        | <b>Lahurus</b>    |
| Pendapatan Lembaga          | 86,220,600         | 202,789,000        | 322,200,000        | 20,250,000           | 487,885,000         | 1,050,412,000        | 1,167,725,000          | 5,350,000              |                   |
| Pendapatan Ekstrakurikuler  |                    | 223,588,500        | 87,075,000         | 15,100,000           | 187,763,650         | 209,817,000          | 568,021,500            |                        | 4,800,000         |
| Subsidi Pemerintah, Donatur | 4,000,000          | 20,260,000         | 5,000,000          | 176,000,000          | 187,300,000         | 225,780,000          | 76,464,300             | 34,005,000             | 62,290,000        |
| Pendapatan dari Investasi   | 16,670,685         | 3,240,000          |                    |                      |                     |                      |                        |                        |                   |
| Sumbangan/Pendapatan Lain   | 9,240,500          | 71,849,500         | 10,738,600         | 8,015,000            | 9,400,000           | 6,365,000            | 28,180,000             | 73,814,300             | 23,515,500        |
| <b>Jumlah Pendapatan</b>    | <b>116,131,785</b> | <b>521,727,000</b> | <b>425,013,600</b> | <b>219,365,000</b>   | <b>872,348,650</b>  | <b>1,492,374,000</b> | <b>1,840,390,800</b>   | <b>113,169,300</b>     | <b>90,605,500</b> |
| <b>Biaya</b>                |                    |                    |                    |                      |                     |                      |                        |                        |                   |
| Gaji Pegawai                | 62,650,000         | 268,856,608        | 283,150,090        | 128,841,864          | 351,621,009         | 699,519,335          | 773,712,750            | 79,515,920             | 32,100,000        |
| Pengeluaran Ekstrakurikuler |                    | 209,311,140        | 84,909,500         | 13,050,000           | 170,555,500         | 175,840,500          | 535,131,700            |                        | 4,394,000         |
| Biaya Operasional           | 33,958,479         | 17,092,722         | 15,450,852         | 44,975,000           | 178,289,196         | 104,404,068          | 217,996,000            | 6,640,000              | 29,181,500        |
| Biaya Administrasi          | 3,185,750          | 9,981,600          | 22,032,600         | 31,100,000           | 110,831,150         | 351,522,300          | 124,476,500            | 2,750,000              | 22,236,700        |
| Biaya Lain-Lain             | 8,513,136          | 22,233,000         | 10,922,000         | 11,251,000           | 41,626,000          | 95,255,535           | 96,746,300             | 13,000,000             | 3,117,000         |
| <b>Jumlah Biaya</b>         | <b>108,307,365</b> | <b>527,475,070</b> | <b>416,465,042</b> | <b>229,217,864</b>   | <b>852,922,855</b>  | <b>1,426,541,738</b> | <b>1,748,063,250</b>   | <b>101,905,920</b>     | <b>91,029,200</b> |
| <b>Laba/Rugi 2012</b>       | <b>7,824,420</b>   | <b>(5,748,070)</b> | <b>8,548,558</b>   | <b>(9,852,864)</b>   | <b>19,425,795</b>   | <b>65,832,262</b>    | <b>92,327,550</b>      | <b>11,263,380</b>      | <b>(423,700)</b>  |

| <b>Pendapatan</b>           | <b>TK St.Thresia</b> | <b>TK KB</b>        | <b>TK M.Helena</b> | <b>TK M.Goreti</b> | <b>TK St.Yoseph</b> | <b>TK M Fatima</b> |
|-----------------------------|----------------------|---------------------|--------------------|--------------------|---------------------|--------------------|
|                             | <b>Kefamenanu</b>    | <b>Atambua</b>      | <b>Belo</b>        | <b>Kupang</b>      | <b>Kupang</b>       | <b>Kupang</b>      |
| Pendapatan Lembaga          | 57,217,000           | 197,980,000         | 11,450,800         | 521,193,000        | 393,012,400         | 35,495,500         |
| Pendapatan Ekstrakurikuler  | 14,690,000           |                     | 3,454,000          | 36,446,000         | 48,199,200          | 1,030,000          |
| Subsidi Pemerintah, Donatur | 10,000,000           |                     | 6,440,000          | 25,000,000         |                     | 20,000,000         |
| Pendapatan dari Investasi   |                      |                     |                    |                    |                     |                    |
| Sumbangan/Pendapatan Lain   | 25,000               |                     | 28,700,000         | 4,010,000          |                     |                    |
| <b>Jumlah Pendapatan</b>    | <b>81,932,000</b>    | <b>197,980,000</b>  | <b>50,044,800</b>  | <b>586,649,000</b> | <b>441,211,600</b>  | <b>56,525,500</b>  |
| <b>Biaya</b>                |                      |                     |                    |                    |                     |                    |
| Gaji Pegawai                | 37,875,000           | 131,447,000         | 13,500,000         | 220,472,988        | 238,885,720         | 16,100,000         |
| Pengeluaran Ekstrakurikuler | 13,022,350           |                     | 2,899,000          | 36,157,000         | 40,037,200          | 25,000             |
| Biaya Operasional           | 10,679,500           | 29,932,470          | 2,270,765          | 138,515,389        | 93,603,115          | 2,821,500          |
| Biaya Administrasi          | 7,707,200            | 36,640,000          |                    | 122,451,300        | 17,792,600          | 5,640,000          |
| Biaya Lain-Lain             | 4,700,000            | 13,355,000          | 1,468,500          | 64,158,350         | 31,140,800          | 2,555,500          |
| <b>Jumlah Biaya</b>         | <b>73,984,050</b>    | <b>211,374,470</b>  | <b>20,138,265</b>  | <b>581,755,027</b> | <b>421,459,435</b>  | <b>27,142,000</b>  |
| <b>Laba/Rugi 2012</b>       | <b>7,947,950</b>     | <b>(13,394,470)</b> | <b>29,906,535</b>  | <b>4,893,973</b>   | <b>19,752,165</b>   | <b>29,383,500</b>  |

## Lampiran 2 Laporan rugi laba tahun 2013

| Pendapatan                  | Yasra              | SMK Kusuma         | SMA Terpadu        | SMP St.Petrus      | SMP Xaverius       | SMP HTM              | SMP St.Theresa       | SMP St. Teresia    |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|----------------------|--------------------|
|                             |                    | Atambua            | Halilulik          | Lahurus            | Kefamenanu         | Halilulik            | Kupang               | Tuapukan           |
| Pendapatan Lembaga          | 172,468,678        | 175,260,350        | 262,361,000        | 55,617,564         | 431,865,450        | 897,958,000          | 1,206,349,500        | 42,939,850         |
| Pendapatan Ekstrakurikuler  |                    | 128,521,000        | 68,427,715         | 9,670,000          | 139,015,000        | 221,602,000          | 531,560,000          |                    |
| Subsidi Pemerintah, Donatur | 26,401,200         | 66,787,501         | 45,000,000         | 200,000,000        | 72,100,000         | 226,416,000          | 185,485,000          | 155,457,500        |
| Pendapatan dari Investasi   | 15,670,000         | 98,000,000         |                    | 500,000            |                    |                      |                      |                    |
| Sumbangan/Pendapatan Lain   | 120,965,000        | 44,630,500         | 17,530,400         | 6,730,000          | 16,055,000         | 97,262,556           | 275,868,869          | 27,930,000         |
| <b>Jumlah Pendapatan</b>    | <b>335,504,878</b> | <b>513,199,351</b> | <b>393,319,115</b> | <b>272,517,564</b> | <b>659,035,450</b> | <b>1,443,238,556</b> | <b>2,199,263,369</b> | <b>226,327,350</b> |
| <b>Biaya</b>                |                    |                    |                    |                    |                    |                      |                      |                    |
| Gaji Pegawai                | 69,232,000         | 307,615,256        | 275,123,686        | 165,521,964        | 352,601,000        | 786,407,433          | 877,687,469          | 62,404,600         |
| Pengeluaran Ekstrakurikuler |                    | 123,725,550        | 61,548,000         | 5,200,000          | 97,638,800         | 219,285,000          | 663,824,100          |                    |
| Biaya Operasional           | 78,033,367         | 44,613,445         | 21,513,429         | 34,924,500         | 88,896,500         | 49,742,528           | 104,844,600          | 106,292,500        |
| Biaya Administrasi          | 6,672,191          | 7,226,100          | 25,477,000         | 38,170,500         | 75,689,000         | 239,443,000          | 104,123,700          | 7,519,000          |
| Biaya Lain-Lain             | 175,027,320        | 25,230,000         | 2,000,000          | 19,847,000         | 31,757,150         | 82,884,500           | 381,994,500          | 12,126,630         |
| <b>Jumlah Biaya</b>         | <b>328,964,878</b> | <b>508,410,351</b> | <b>385,662,115</b> | <b>263,663,964</b> | <b>646,582,450</b> | <b>1,377,762,461</b> | <b>2,132,474,369</b> | <b>188,342,730</b> |
| <b>Laba/Rugi 2013</b>       | <b>6,540,000</b>   | <b>4,789,000</b>   | <b>7,657,000</b>   | <b>8,853,600</b>   | <b>12,453,000</b>  | <b>65,476,095</b>    | <b>66,789,000</b>    | <b>37,984,620</b>  |

| Pendapatan                  | SDK II            | TK St.Thresia      | TK KB              | TK M.Helena       | TK M.Goreti        | TK St.Yoseph       | TK M Fatima       |
|-----------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|--------------------|-------------------|
|                             | Lahurus           | Kefamenanu         | Atambua            | Belo              | Kupang             | Kupang             | Kupang            |
| Pendapatan Lembaga          |                   | 72,082,000         | 227,300,000        | 12,800,000        | 435,535,000        | 292,661,924        | 19,415,000        |
| Pendapatan Ekstrakurikuler  |                   | 23,868,500         | 99,550,000         | 4,560,000         | 40,192,500         | 58,508,200         | 1,030,000         |
| Subsidi Pemerintah, Donatur | 65,185,000        | 7,000,000          |                    | 7,650,000         | 18,201,225         |                    |                   |
| Pendapatan dari Investasi   | 5,000,000         |                    |                    |                   |                    |                    |                   |
| Sumbangan/Pendapatan Lain   | 2,491,200         | 19,580,400         | 29,787,900         | 20,604,000        | 32,056,000         | 5,051,600          | 25,147,900        |
| <b>Jumlah Pendapatan</b>    | <b>72,676,200</b> | <b>122,530,900</b> | <b>356,637,900</b> | <b>45,614,000</b> | <b>525,984,725</b> | <b>356,221,724</b> | <b>45,592,900</b> |
| <b>Biaya</b>                |                   |                    |                    |                   |                    |                    |                   |
| Gaji Pegawai                | 34,900,000        | 51,090,000         | 128,035,000        | 14,507,000        | 221,709,348        | 212,150,000        | 14,950,000        |
| Pengeluaran Ekstrakurikuler |                   | 15,450,400         | 96,547,000         | 1,890,000         | 37,579,317         | 42,150,700         | 25,000            |
| Biaya Operasional           | 24,259,000        | 26,840,500         | 35,617,500         | 2,250,000         | 77,801,317         | 26,466,424         | 900,000           |
| Biaya Administrasi          | 4,763,600         | 7,804,500          | 9,222,400          |                   | 87,433,743         | 25,127,600         | 1,250,000         |
| Biaya Lain-Lain             | 7,185,800         | 11,488,800         | 69,326,000         | 1,500,000         | 85,564,000         | 47,877,000         | 900,000           |
| <b>Jumlah Biaya</b>         | <b>71,108,400</b> | <b>112,674,200</b> | <b>338,747,900</b> | <b>20,147,000</b> | <b>510,087,725</b> | <b>353,771,724</b> | <b>18,025,000</b> |
| <b>Laba/Rugi 2013</b>       | <b>1,567,800</b>  | <b>9,856,700</b>   | <b>17,890,000</b>  | <b>25,467,000</b> | <b>15,897,000</b>  | <b>2,450,000</b>   | <b>27,567,900</b> |

Lampiran 3 Laporan rugi laba tahun 2014

| Pendapatan                  | Yasra              | SMK Kusuma                  | SMA Terpadu        | SMP St.Petrus       | SMP Xaverius          | SMP HTM                | SMP St.Theresia       | SMP St. Teresia    |
|-----------------------------|--------------------|-----------------------------|--------------------|---------------------|-----------------------|------------------------|-----------------------|--------------------|
|                             |                    | Atambua                     | Halilulik          | Lahurus             | Kefamenanu            | Halilulik              | Kupang                | Tuapukan           |
| Pendapatan Lembaga          | 206,756,957        | 209,944,599                 | 240,117,845        | 119,653,700         | 424,126,800           | 759,480,184            | 1,243,978,301         | 41,940,030         |
| Pendapatan Ekstrakurikuler  |                    | 139,525,000                 | 70,437,715         | 9,989,000           | 147,750,000           | 221,005,000            | 331,500,000           |                    |
| Subsidi Pemerintah, Donatur | 28,401,800         | 58,787,500                  | 65,000,000         | 105,000,000         | 55,100,000            | 229,410,000            | 205,485,000           | 122,088,470        |
| Pendapatan dari Investasi   | 16,690,000         | 75,000,000                  |                    | 750,000             |                       |                        |                       |                    |
| Sumbangan/Pendapatan Lain   | 110,967,000        | 34,530,500                  | 19,530,500         | 5,990,000           | 17,040,000            | 65,345,000             | 256,868,869           | 22,230,000         |
| <b>Jumlah Pendapatan</b>    | <b>362,815,757</b> | <b>517,787,599</b>          | <b>395,086,060</b> | <b>241,382,700</b>  | <b>644,016,800</b>    | <b>1,275,240,184</b>   | <b>2,037,832,170</b>  | <b>186,258,500</b> |
| <b>Biaya</b>                |                    |                             |                    |                     |                       |                        |                       |                    |
| Gaji Pegawai                | 72,232,000         | 317,615,500                 | 265,126,660        | 130,021,900         | 332,101,000           | 676,407,500            | 777,687,500           | 60,004,500         |
| Pengeluaran Ekstrakurikuler |                    | 114,625,550                 | 65,045,000         | 7,500,000           | 92,338,800            | 217,005,000            | 603,825,000           |                    |
| Biaya Operasional           | 78,434,067         | 42,613,400                  | 27,213,400         | 35,976,800          | 89,890,000            | 59,740,000             | 100,844,600           | 103,282,000        |
| Biaya Administrasi          | 6,872,090          | 7,326,500                   | 27,400,000         | 31,611,100          | 85,680,000            | 232,413,000            | 102,122,500           | 7,839,000          |
| Biaya Lain-Lain             | 189,827,600        | 23,230,000                  | 3,500,000          | 24,890,000          | 41,757,000            | 42,889,500             | 351,984,000           | 11,123,000         |
| <b>Jumlah Biaya</b>         | <b>347,365,757</b> | <b>505,410,950</b>          | <b>388,285,060</b> | <b>229,999,800</b>  | <b>641,766,800</b>    | <b>1,228,455,000</b>   | <b>1,936,463,600</b>  | <b>182,248,500</b> |
| <b>Laba/Rugi 2014</b>       | <b>15,450,000</b>  | <b>12,376,649</b>           | <b>6,801,000</b>   | <b>11,382,900</b>   | <b>2,250,000</b>      | <b>46,785,184</b>      | <b>101,368,570</b>    | <b>4,010,000</b>   |
| Pendapatan                  | SDK II<br>Lahurus  | TK St.Thresia<br>Kefamenanu | TK KB<br>Atambua   | TK M.Helena<br>Belo | TK M.Goreti<br>Kupang | TK St.Yoseph<br>Kupang | TK M Fatima<br>Kupang |                    |
| Pendapatan Lembaga          |                    | 52,520,400                  | 229,311,000        | 51,123,000          | 438,079,215           | 312,661,862            | 24,485,000            |                    |
| Pendapatan Ekstrakurikuler  |                    | 23,860,000                  | 65,424,277         | 5,560,000           | 30,192,500            | 52,260,798             | 6,100,100             |                    |
| Subsidi Pemerintah, Donatur | 75,005,000         | 8,560,000                   |                    | 6,700,000           | 17,201,225            |                        |                       |                    |
| Pendapatan dari Investasi   | 7,560,000          |                             |                    |                     |                       |                        |                       |                    |
| Sumbangan/Pendapatan Lain   | 2,514,200          | 20,573,400                  | 39,787,900         | 20,604,000          | 37,056,000            | 5,570,000              | 21,147,900            |                    |
| <b>Jumlah Pendapatan</b>    | <b>85,079,200</b>  | <b>105,513,800</b>          | <b>334,523,177</b> | <b>83,987,000</b>   | <b>522,528,940</b>    | <b>370,492,660</b>     | <b>51,733,000</b>     |                    |
| <b>Biaya</b>                |                    |                             |                    |                     |                       |                        |                       |                    |
| Gaji Pegawai                | 32,080,000         | 41,085,000                  | 122,035,000        | 29,707,000          | 208,709,300           | 210,130,000            | 18,670,000            |                    |
| Pengeluaran Ekstrakurikuler |                    | 15,330,700                  | 92,557,000         | 25,220,000          | 35,579,300            | 47,150,700             | 15,725,000            |                    |
| Biaya Operasional           | 20,222,000         | 25,820,500                  | 39,616,900         | 14,040,000          | 79,801,300            | 27,865,500             | 1,788,000             |                    |
| Biaya Administrasi          | 17,921,400         | 5,504,500                   | 6,225,500          |                     | 85,433,740            | 28,120,600             | 1,750,000             |                    |
| Biaya Lain-Lain             | 7,295,800          | 15,445,600                  | 62,341,000         | 9,520,000           | 80,064,000            | 49,875,500             | 1,050,000             |                    |
| <b>Jumlah Biaya</b>         | <b>77,519,200</b>  | <b>103,186,300</b>          | <b>322,775,400</b> | <b>78,487,000</b>   | <b>489,587,640</b>    | <b>363,142,300</b>     | <b>38,983,000</b>     |                    |
| <b>Laba/Rugi 2014</b>       | <b>7,560,000</b>   | <b>2,327,500</b>            | <b>11,747,777</b>  | <b>5,500,000</b>    | <b>32,941,300</b>     | <b>7,350,360</b>       | <b>12,750,000</b>     |                    |

Lampiran 4 Laporan rugi laba tahun 2015

| <b>Pendapatan</b>           | <b>Yasra</b>       | <b>SMK Kusuma</b>    | <b>SMA Terpadu</b> | <b>SMP St.Petrus</b> | <b>SMP Xaverius</b> | <b>SMP HTM</b>       | <b>SMP St.Theresia</b> | <b>SMP St. Teresia</b> |
|-----------------------------|--------------------|----------------------|--------------------|----------------------|---------------------|----------------------|------------------------|------------------------|
|                             |                    | <b>Atambua</b>       | <b>Halilulik</b>   | <b>Lahurus</b>       | <b>Kefamenanu</b>   | <b>Halilulik</b>     | <b>Kupang</b>          | <b>Tuapukan</b>        |
| Pendapatan Lembaga          | 197,997,040        | 199,818,150          | 176,353,345        | 109,862,700          | 368,126,800         | 739,480,500          | 1,271,259,241          | 55,700,030             |
| Pendapatan Ekstrakurikuler  |                    | 128,525,000          | 70,428,715         | 9,879,000            | 140,050,000         | 221,005,000          | 227,900,000            |                        |
| Subsidi Pemerintah, Donatur | 29,401,500         | 56,789,500           | 75,000,000         | 100,000,000          | 50,100,000          | 267,271,600          | 212,977,850            | 123,088,470            |
| Pendapatan dari Investasi   | 17,880,000         | 80,000,000           |                    | 13,750,000           |                     |                      |                        |                        |
| Sumbangan/Pendapatan Lain   | 100,556,000        | 34,920,500           | 19,040,000         | 6,780,000            | 19,040,000          | 65,305,000           | 266,868,869            | 21,230,000             |
| <b>Jumlah Pendapatan</b>    | <b>345,834,540</b> | <b>500,053,150</b>   | <b>340,822,060</b> | <b>240,271,700</b>   | <b>577,316,800</b>  | <b>1,293,062,100</b> | <b>1,979,005,960</b>   | <b>200,018,500</b>     |
| <b>Biaya</b>                |                    |                      |                    |                      |                     |                      |                        |                        |
| Gaji Pegawai                | 69,275,000         | 310,005,500          | 205,006,660        | 131,021,000          | 302,101,000         | 606,407,500          | 799,687,500            | 67,004,500             |
| Pengeluaran Ekstrakurikuler |                    | 110,627,750          | 65,025,000         | 7,500,000            | 72,338,800          | 238,005,000          | 251,382,500            |                        |
| Biaya Operasional           | 78,744,067         | 41,613,400           | 28,200,400         | 37,975,800           | 80,090,000          | 89,700,000           | 255,484,460            | 102,082,000            |
| Biaya Administrasi          | 6,872,090          | 7,326,500            | 31,200,000         | 31,654,700           | 80,680,000          | 252,493,000          | 202,122,500            | 17,839,000             |
| Biaya Lain-Lain             | 189,837,600        | 20,230,000           | 5,500,000          | 22,450,000           | 40,057,000          | 62,880,500           | 371,984,000            | 9,123,000              |
| <b>Jumlah Biaya</b>         | <b>344,728,757</b> | <b>489,803,150</b>   | <b>334,932,060</b> | <b>230,601,500</b>   | <b>575,266,800</b>  | <b>1,249,486,000</b> | <b>1,880,660,960</b>   | <b>196,048,500</b>     |
| <b>Laba/Rugi 2015</b>       | <b>1,105,783</b>   | <b>10,250,000</b>    | <b>5,890,000</b>   | <b>9,670,200</b>     | <b>2,050,000</b>    | <b>43,576,100</b>    | <b>98,345,000</b>      | <b>3,970,000</b>       |
| <b>Pendapatan</b>           | <b>SDK II</b>      | <b>TK St.Thresia</b> | <b>TK KB</b>       | <b>TK M.Helena</b>   | <b>TK M.Goreti</b>  | <b>TK St.Yoseph</b>  | <b>TK M Fatima</b>     |                        |
|                             | <b>Lahurus</b>     | <b>Kefamenanu</b>    | <b>Atambua</b>     | <b>Belo</b>          | <b>Kupang</b>       | <b>Kupang</b>        | <b>Kupang</b>          |                        |
| Pendapatan Lembaga          |                    | 55,623,900           | 242,433,223        | 49,458,000           | 413,897,615         | 307,611,492          | 26,485,000             |                        |
| Pendapatan Ekstrakurikuler  |                    | 25,660,000           | 75,424,277         | 5,760,000            | 35,192,500          | 52,460,808           | 6,700,100              |                        |
| Subsidi Pemerintah, Donatur | 76,005,000         | 8,590,000            |                    | 6,890,000            | 17,301,225          |                      |                        |                        |
| Pendapatan dari Investasi   | 7,508,200          |                      |                    |                      |                     |                      |                        |                        |
| Sumbangan/Pendapatan Lain   | 3,514,200          | 20,369,400           | 40,787,900         | 19,604,000           | 37,756,000          | 5,220,000            | 22,147,900             |                        |
| <b>Jumlah Pendapatan</b>    | <b>87,027,400</b>  | <b>110,243,300</b>   | <b>358,645,400</b> | <b>81,712,000</b>    | <b>504,147,340</b>  | <b>365,292,300</b>   | <b>55,333,000</b>      |                        |
| <b>Biaya</b>                |                    |                      |                    |                      |                     |                      |                        |                        |
| Gaji Pegawai                | 30,080,000         | 40,085,000           | 128,035,000        | 28,707,000           | 209,709,000         | 221,130,000          | 19,670,000             |                        |
| Pengeluaran Ekstrakurikuler |                    | 13,330,700           | 98,557,000         | 27,220,000           | 30,579,300          | 42,250,700           | 18,725,000             |                        |
| Biaya Operasional           | 22,222,000         | 24,820,500           | 40,616,900         | 14,140,000           | 75,801,300          | 25,865,500           | 4,788,000              |                        |
| Biaya Administrasi          | 19,921,400         | 4,504,500            | 16,225,500         |                      | 80,433,740          | 20,720,600           | 2,750,000              |                        |
| Biaya Lain-Lain             | 8,295,000          | 25,445,600           | 65,341,000         | 9,340,000            | 78,064,000          | 47,875,500           | 1,550,000              |                        |
| <b>Jumlah Biaya</b>         | <b>80,518,400</b>  | <b>108,186,300</b>   | <b>348,775,400</b> | <b>79,407,000</b>    | <b>474,587,340</b>  | <b>357,842,300</b>   | <b>47,483,000</b>      |                        |
| <b>Laba/Rugi 2015</b>       | <b>6,509,000</b>   | <b>2,057,000</b>     | <b>9,870,000</b>   | <b>2,305,000</b>     | <b>29,560,000</b>   | <b>7,450,000</b>     | <b>7,850,000</b>       |                        |

## Lampiran 5 Laporan rugi laba tahun 2016

| Pendapatan                  | Yasra              | SMK Kusuma         | SMA Terpadu        | SMP St.Petrus      | SMP Xaverius       | SMP HTM              | SMP St.Theresa       | SMP St. Teresia    |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|----------------------|--------------------|
|                             |                    | Atambua            | Halilulik          | Lahurus            | Kefamenanu         | Halilulik            | Kupang               | Tuapukan           |
| Pendapatan Lembaga          | 142,490,000        | 179,525,350        | 412,508,594        | 150,054,000        | 686,350,000        | 910,772,000          | 1,417,006,500        | 55,795,000         |
| Pendapatan Ekstrakurikuler  |                    | 178,911,000        | 25,951,900         | 90,852,750         | 70,250,000         | 194,703,000          | 567,175,000          |                    |
| Subsidi Pemerintah, Donatur | 3,401,217          | 103,954,050        | 2,049,000          | 397,919,000        |                    |                      |                      | 123,750,000        |
| Pendapatan dari Investasi   | 13,291,321         | 96,273,701         |                    |                    |                    | 132,000,000          |                      |                    |
| Sumbangan/Pendapatan Lain   | 252,056,850        | 69,647,000         | 39,158,000         | 45,891,880         | 97,850,500         | 1,008,525            | 371,161,530          | 12,745,800         |
| <b>Jumlah Pendapatan</b>    | <b>411,239,388</b> | <b>628,311,101</b> | <b>479,667,494</b> | <b>684,717,630</b> | <b>854,450,500</b> | <b>1,238,483,525</b> | <b>2,355,343,030</b> | <b>192,290,800</b> |
| <b>Biaya</b>                |                    |                    |                    |                    |                    |                      |                      |                    |
| Gaji Pegawai                | 58,272,000         | 357,615,256        | 332,300,000        | 403,055,900        | 531,000,000        | 872,812,316          | 989,899,780          | 89,579,200         |
| Pengeluaran Ekstrakurikuler |                    | 173,725,250        | 25,127,400         | 88,368,850         | 68,900,000         | 161,552,000          | 489,307,550          |                    |
| Biaya Operasional           | 81,423,367         | 52,178,045         | 28,656,494         | 74,735,500         | 53,000,000         | 37,397,000           | 166,303,500          | 47,518,000         |
| Biaya Administrasi          | 6,372,171          | 8,576,100          | 50,854,150         | 71,260,600         | 134,710,000        | 49,677,500           | 39,215,700           | 21,708,800         |
| Biaya Lain-Lain             | 262,664,850        | 25,566,100         | 33,879,450         | 34,791,000         | 62,500,000         | 74,436,000           | 570,936,400          | 29,529,000         |
| <b>Jumlah Biaya</b>         | <b>408,732,388</b> | <b>617,660,751</b> | <b>470,817,494</b> | <b>672,211,850</b> | <b>850,110,000</b> | <b>1,195,874,816</b> | <b>2,255,662,930</b> | <b>188,335,000</b> |
| <b>Laba/Rugi 2016</b>       | <b>2,507,000</b>   | <b>10,650,350</b>  | <b>8,850,000</b>   | <b>12,505,780</b>  | <b>4,340,500</b>   | <b>42,608,709</b>    | <b>99,680,100</b>    | <b>3,955,800</b>   |

| Pendapatan                  | SDK II            | TK St.Thresia      | TK KB              | TK M.Helena       | TK M.Goreti        | TK St.Yoseph       | TK M Fatima       |
|-----------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|--------------------|-------------------|
|                             | Lahurus           | Kefamenanu         | Atambua            | Belo              | Kupang             | Kupang             | Kupang            |
| Pendapatan Lembaga          | 200,000           | 76,880,000         | 190,473,000        | 17,009,000        | 384,010,000        | 261,559,000        | 40,183,800        |
| Pendapatan Ekstrakurikuler  | 8,920,000         | 15,697,000         | 70,475,000         | 6,580,000         | 129,647,500        | 89,113,600         |                   |
| Subsidi Pemerintah, Donatur | 71,950,000        | 20,750,000         |                    | 7,200,000         |                    |                    |                   |
| Pendapatan dari Investasi   |                   | 2,978,100          | 21,500,000         | 3,831,380         |                    | 170,000,000        |                   |
| Sumbangan/Pendapatan Lain   | 4,900,500         | 21,607,250         | 42,367,673         | 15,025,000        | 98,089,140         | 666,000            | 730,000           |
| <b>Jumlah Pendapatan</b>    | <b>85,970,500</b> | <b>137,912,350</b> | <b>324,815,673</b> | <b>49,645,380</b> | <b>611,746,640</b> | <b>521,338,600</b> | <b>40,913,800</b> |
| <b>Biaya</b>                |                   |                    |                    |                   |                    |                    |                   |
| Gaji Pegawai                | 48,000,000        | 86,240,500         | 128,320,000        | 24,552,080        | 285,819,903        | 323,625,000        | 15,100,000        |
| Pengeluaran Ekstrakurikuler | 7,330,000         | 15,937,250         | 61,166,000         | 4,915,000         | 125,999,500        | 75,389,000         |                   |
| Biaya Operasional           | 7,880,000         | 19,194,500         | 102,507,063        | 12,074,500        | 47,667,611         | 35,336,900         | 3,210,500         |
| Biaya Administrasi          | 5,000,000         | 4,129,000          | 6,834,160          | 1,910,300         | 28,935,850         | 18,792,000         | 4,023,500         |
| Biaya Lain-Lain             | 7,200,000         | 9,105,500          | 15,428,000         | 4,953,000         | 100,373,176        | 61,664,800         | 12,900,000        |
| <b>Jumlah Biaya</b>         | <b>75,410,000</b> | <b>134,606,750</b> | <b>314,255,223</b> | <b>48,404,880</b> | <b>588,796,040</b> | <b>514,807,700</b> | <b>35,234,000</b> |
| <b>Laba/Rugi 2016</b>       | <b>10,560,500</b> | <b>3,305,600</b>   | <b>10,560,450</b>  | <b>1,240,500</b>  | <b>22,950,600</b>  | <b>6,530,900</b>   | <b>5,679,800</b>  |

Lampiran 6 Laporan posisi keuangan per 31 Desember 2012

| KETERANGAN                     | Yasra              | SMKK Kusuma          | SMA Terpadu        | SMP St.Petrus       | SMP Xaverius       | SMP HTM              | SMP St.Theresia      | SMP St.Theresi     | SDK II             | TK St.Theresia    | TK KB              | TK M Helena       | TK St.Yoseph       | TK M Goreti          | TK M Fatima       |            |
|--------------------------------|--------------------|----------------------|--------------------|---------------------|--------------------|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--------------------|----------------------|-------------------|------------|
|                                |                    | Atambua              | Halilulik          | Lahurus             | Kefamenanu         | Halilulik            | Kupang               | Tuapukan           | Lahurus            | Kefamenanu        | Atambua            | Kupang            | Kupang             | Kupang               | Kupang            |            |
| <b>AKTIVA</b>                  |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| <b>Aktiva Lancar</b>           |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Kas                            | 16,540,314         | 517,451,007          | 99,339,443         | (24,043,458)        | 234,683,679        | 1,279,796,701        | 477,135,665          | 36,938,380         | 28,007,484         | 42,444,815        | 186,783,740        | 9,664,449         | 150,899,228        | 581,885,655          | 39,101,000        |            |
| Deposito BRI                   | 44,000,000         |                      |                    |                     |                    | 450,000,000          |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Deposito CU                    | 56,000,000         |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Bank :                         | SIMPEDA            | 10,531,334           |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| BRI                            | 41,146,421         | 582,704,418          |                    | 5,881,408           | 104,091,515        | 89,031,683           |                      |                    |                    |                   |                    | 8,011,585         |                    |                      |                   |            |
| BNI                            | 5,568,666          |                      |                    |                     | 15,620,986         |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| BTN                            |                    |                      |                    |                     |                    |                      |                      | 187,655,557        |                    |                   |                    |                   |                    |                      |                   |            |
| Asuransi (AXA)                 | 16,608,486         |                      |                    |                     |                    | 100,000,000          |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Credit Union                   | 61,576,450         | 92,057,950           | 48,983,050         | 2,507,370           | 183,677,250        | 109,892,750          | 226,118,200          |                    | 28,217,150         | 4,182,700         | 163,319,050        |                   | 59,391,950         | 30,682,250           | 28,330,800        |            |
| CU-Dana Pengembangan Institusi | 72,170,200         |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| CU-Penyusutan Unit Pendidikan  | 187,269,800        |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| CU-Bunga Deposito              | 2,368,700          |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| <b>Total Aktiva Lancar</b>     | <b>513,780,371</b> | <b>1,192,213,375</b> | <b>148,322,493</b> | <b>(15,654,680)</b> | <b>538,073,430</b> | <b>2,028,721,134</b> | <b>890,909,422</b>   | <b>36,938,380</b>  | <b>56,224,634</b>  | <b>54,639,100</b> | <b>350,102,790</b> | <b>9,664,449</b>  | <b>210,291,178</b> | <b>612,567,905</b>   | <b>67,431,800</b> |            |
| <b>Aktiva Tetap</b>            |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Tanah                          |                    |                      |                    | 744,900             |                    | 3,000,000            |                      |                    |                    |                   |                    | 9,500,000         |                    |                      |                   |            |
| Bangunan                       |                    | 356,028,777          | 186,277,039        | 154,894,061         | 98,610,607         | 656,552,905          | 883,550,949          | 384,000,000        | 110,920,285        |                   |                    | 17,833,014        | 62,787,953         | 135,575,516          | 1,178,777,121     |            |
| Mesin                          | 9,533,970          | 84,444,760           | 20,889,600         | 4,915,792           | 23,490,638         | 190,786,528          | 62,968,082           | 14,000,000         |                    |                   | 8,509,125          | 3,095,526         | 7,200,000          | 1,661,993            | 41,628,303        | 7,640,000  |
| Perabot                        | 17,175,503         | 32,811,818           | 9,972,720          | 11,131,131          | 30,015,003         | 382,429,058          | 93,026,062           | 44,500,000         | 17,687,299         | 10,491,157        | 37,067,234         | 840,040           | 3,293,738          | 23,614,236           |                   |            |
| Kendaraan                      | 984,750            |                      |                    |                     |                    |                      | 80,000,000           |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Penyusutan                     | (4,527,902)        | (31,390,041)         | (16,134,535)       | (4,302,270)         | (14,397,692)       | (122,075,745)        | (66,579,931)         | (25,675,000)       | (7,803,165)        | (3,292,965)       | (6,089,003)        | (3,397,967)       | (7,917,023)        | (73,846,761)         | (1,910,000)       |            |
| <b>Total Aktiva Tetap</b>      | <b>23,166,321</b>  | <b>441,895,314</b>   | <b>217,139,359</b> | <b>167,383,614</b>  | <b>137,718,556</b> | <b>1,110,692,746</b> | <b>1,052,965,162</b> | <b>416,825,000</b> | <b>120,804,419</b> | <b>15,707,317</b> | <b>61,406,771</b>  | <b>67,430,026</b> | <b>132,614,224</b> | <b>1,170,172,899</b> | <b>5,730,000</b>  |            |
| <b>Total Aktiva</b>            | <b>536,946,692</b> | <b>1,634,108,689</b> | <b>365,461,852</b> | <b>151,728,934</b>  | <b>675,791,986</b> | <b>3,139,413,880</b> | <b>1,943,874,584</b> | <b>453,763,380</b> | <b>177,029,053</b> | <b>70,346,417</b> | <b>411,509,561</b> | <b>77,094,475</b> | <b>342,905,402</b> | <b>1,782,740,804</b> | <b>73,161,800</b> |            |
| <b>UTANG &amp; MODAL</b>       |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| <b>Deposito</b>                |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| <b>Asuransi (AXA)</b>          | <b>16,608,486</b>  |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Pembangunan, pengembangan      | 260,332,098        | 193,564,584          |                    |                     | 60,972,121         | (54,613,679)         | 97,671,098           |                    |                    |                   |                    | 7,891,475         | (109,505,680)      |                      | (275,533)         | 1,146,401  |
| Fortus                         |                    |                      | (3,514,181)        | 220,999             |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Credit Union                   | 11,454,000         | 2,781,950            | 6,371,050          | (21,362,430)        | 64,264,700         |                      | 112,937,400          |                    | (2,687,550)        | 581,100           | 48,816,450         |                   | (78,493,389)       | (5,577,250)          |                   |            |
| Koperasi                       |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| <b>CAPITAL</b>                 |                    |                      |                    |                     |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |            |
| Modal/Kapital                  | 240,127,688        | 1,213,510,225        | 354,056,425        | 62,723,229          | 531,129,370        | 3,080,495,297        | 1,586,929,536        |                    |                    | 180,140,303       | 53,925,892         | 485,593,261       | 47,187,940         | 401,646,626          | 1,778,799,614     | 42,631,899 |
| Laba/Rugi                      | 7,824,420          | (5,748,070)          | 8,548,558          | (9,852,864)         | 19,425,795         | 65,832,262           | 92,327,550           | 11,263,380         | (423,700)          | 7,947,950         | (13,394,470)       | 29,906,535        | 19,752,165         |                      |                   | 29,383,500 |
| Bangunan/Mesin/Perabot Baru    | 600,000            | 230,000,000          |                    | 120,000,000         |                    | 47,700,000           | 54,009,000           | 442,500,000        |                    |                   |                    |                   |                    |                      | 9,793,973         |            |
| <b>Total Pasiva</b>            | <b>536,946,692</b> | <b>1,634,108,689</b> | <b>365,461,852</b> | <b>151,728,934</b>  | <b>675,791,986</b> | <b>3,139,413,880</b> | <b>1,943,874,584</b> | <b>453,763,380</b> | <b>177,029,053</b> | <b>70,346,417</b> | <b>411,509,561</b> | <b>77,094,475</b> | <b>342,905,402</b> | <b>1,782,740,804</b> | <b>73,161,800</b> |            |

Lampiran 7 Laporan posisi keuangan per 31 Desember 2013

| KEIERANGAN                     | Yasra              | SMKK Kusuma          | SMA Terpadu        | SMP St.Petrus      | SMP Xaverius       | SMP HTM              | SMP St.Theresia      | SMP St.Theresa     | SDK II             | TK St.Theresia    | TK KB              | TK M Helena       | TK St.Yoseph       | TK M Goreti          | TK M Fatima       |               |            |           |
|--------------------------------|--------------------|----------------------|--------------------|--------------------|--------------------|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--------------------|----------------------|-------------------|---------------|------------|-----------|
|                                | Atambua            | Halilulik            | Lahurus            | Kefamenanu         | Halilulik          | Kupang               | Tuapukan             | Lahurus            | Kefamenanu         | Atambua           | Kupang             | Kupang            | Kupang             | Kupang               | Kupang            |               |            |           |
| <b>AKTIVA</b>                  |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| <b>Aktiva Lancar</b>           |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Kas                            | 18,842,241         | 498,976,139          | 98,548,809         | 24,429,206         | 144,650,411        | 1,272,111,759        | 165,348,929          | 13,569,000         | 49,690,704         | 48,770,875        | 231,209,280        | 8,202,311         | 184,123,784        | 130,311,674          | 47,300,500        |               |            |           |
| Deposito BRI                   | 44,000,000         |                      |                    |                    |                    | 450,000,000          |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Deposito CU                    | 56,000,000         |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Bank :                         | SIMPEDA            | 9,651,500            |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| BRI                            | 40,677,500         | 250,678,900          |                    | 4,877,800          | 99,670,000         | 85,670,900           |                      |                    |                    |                   |                    |                   | 15,439,000         |                      |                   |               |            |           |
| BNI                            | 6,450,670          |                      |                    |                    | 35,786,900         |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| BTN                            |                    |                      |                    |                    |                    |                      |                      | 99,890,000         |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Asuransi (AXA)                 | 17,560,900         |                      |                    |                    |                    |                      | 100,000,000          |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Credit Union                   | 50,670,800         | 45,600,700           | 25,809,000         | 1,430,800          | 77,680,999         | 88,900,650           | 63,786,900           |                    |                    | 25,789,000        | 3,125,600          | 78,950,000        |                    | 35,678,900           | 15,467,000        | 15,679,000    |            |           |
| CU-Dana Pengembangan Institusi | 68,576,900         |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| CU-Penyaluran Unit Pendidikan  | 150,709,800        |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| CU-Bunga Deposito              | 3,245,000          |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| <b>Total Aktiva Lancar</b>     | <b>466,385,311</b> | <b>795,255,739</b>   | <b>124,357,809</b> | <b>30,737,806</b>  | <b>357,788,310</b> | <b>1,996,683,309</b> | <b>329,025,829</b>   | <b>13,569,000</b>  | <b>75,479,704</b>  | <b>67,335,475</b> | <b>310,159,280</b> | <b>8,202,311</b>  | <b>219,802,684</b> | <b>145,778,674</b>   | <b>62,979,500</b> |               |            |           |
| <b>Aktiva Tetap</b>            |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Tanah                          |                    |                      |                    | 744,900            |                    | 3,000,000            |                      |                    |                    |                   |                    |                   | 9,500,000          |                      |                   |               |            |           |
| Bangunan                       | 338,227,338        | 176,963,187          | 147,149,358        | 93,680,077         | 623,725,260        | 839,373,402          | 364,800,000          | 105,374,271        |                    |                   |                    |                   | 16,941,363         | 59,648,805           | 128,796,740       | 1,119,838,265 |            |           |
| Mesin                          | 8,580,573          | 76,000,284           | 18,800,640         | 4,424,213          | 21,141,574         | 171,707,875          | 56,671,274           | 12,600,000         |                    |                   |                    |                   | 7,658,213          | 2,785,973            | 6,480,000         | 1,495,794     | 37,465,473 | 6,876,000 |
| Perabot                        | 15,475,953         | 29,530,636           | 8,975,448          | 10,018,018         | 27,013,503         | 344,186,152          | 83,723,456           | 40,050,000         | 15,918,569         | 9,442,041         | 33,360,511         | 756,036           | 2,964,464          |                      | 21,252,812        |               |            |           |
| Kendaraan                      |                    |                      |                    |                    |                    |                      | 72,000,000           |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Penyusutan                     | (2,769,422)        | (29,527,097)         | (12,400,084)       | (9,349,395)        | (10,281,094)       | (90,331,204)         | (67,776,961)         | (25,050,000)       | (7,314,744)        | (1,900,029)       | (4,907,927)        | (3,943,152)       | (7,274,249)        | (65,463,110)         | (764,000)         |               |            |           |
| <b>Total Aktiva Tetap</b>      | <b>22,173,379</b>  | <b>414,231,161</b>   | <b>192,339,191</b> | <b>152,242,194</b> | <b>131,554,060</b> | <b>1,049,288,083</b> | <b>983,991,171</b>   | <b>392,400,000</b> | <b>113,978,096</b> | <b>15,200,225</b> | <b>48,179,920</b>  | <b>62,941,689</b> | <b>125,982,749</b> | <b>1,113,093,440</b> | <b>6,112,000</b>  |               |            |           |
| <b>Total Aktiva</b>            | <b>488,558,690</b> | <b>1,209,486,900</b> | <b>316,697,000</b> | <b>182,980,000</b> | <b>489,342,370</b> | <b>3,045,971,392</b> | <b>1,313,017,000</b> | <b>405,969,000</b> | <b>189,457,800</b> | <b>82,535,700</b> | <b>358,339,200</b> | <b>71,144,000</b> | <b>345,785,433</b> | <b>1,258,872,114</b> | <b>69,091,500</b> |               |            |           |
| <b>UTANG &amp; MODAL</b>       |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| <b>Deposito</b>                |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Asuransi (AXA)                 | 17,800,190         |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Pembangunan, pengembangan      | 185,800,000        | 95,689,000           |                    |                    | 59,870,000         |                      | 56,789,000           |                    |                    | 6,789,000         | (97,690,800)       |                   |                    |                      | 986,900           |               |            |           |
| Fortus                         |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Credit Union                   | 7,850,700          | 1,508,900            | 4,560,000          | (21,662,600)       | 35,890,000         |                      | 65,890,000           |                    |                    |                   | 32,450,000         |                   | (68,900,567)       | (2,377,500)          |                   |               |            |           |
| Koperasi                       |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| <b>CAPITAL</b>                 |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| Modal/Kapital                  | 270,567,800        | 1,107,500,000        | 304,480,000        | 195,789,000        | 381,129,370        | 2,980,495,297        | 1,123,549,000        | 367,984,380        | 187,890,000        | 65,890,000        | 405,690,000        | 45,677,000        | 398,789,000        | 1,258,799,614        | 40,536,700        |               |            |           |
| Laba/Rugi                      | 6,540,000          | 4,789,000            | 7,657,000          | 8,853,600          | 12,453,000         | 65,476,095           | 66,789,000           | 37,984,620         | 1,567,800          | 9,856,700         | 17,890,000         | 25,467,000        | 15,897,000         | 2,450,000            | 27,567,900        |               |            |           |
| Bangunan/Mesin/Perabot Baru    |                    |                      |                    |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |               |            |           |
| <b>Total Pasiva</b>            | <b>488,558,690</b> | <b>1,209,486,900</b> | <b>316,697,000</b> | <b>182,980,000</b> | <b>489,342,370</b> | <b>3,045,971,392</b> | <b>1,313,017,000</b> | <b>405,969,000</b> | <b>189,457,800</b> | <b>82,535,700</b> | <b>358,339,200</b> | <b>71,144,000</b> | <b>345,785,433</b> | <b>1,258,872,114</b> | <b>69,091,500</b> |               |            |           |

Lampiran 8 Laporan posisi keuangan per 31 Desember 2014

| KETERANGAN                     | Yasra              | SMKK Kusuma          | SMA Terpadu          | SMP St.Petrus      | SMP Xaverius       | SMP HIM              | SMP St.Theresia      | SMP St.Theresia    | SDK II             | TK St.Theresia    | TK KB              | TK M Helena       | TK St.Yoseph       | TK M Goreti          | TK M Fatima       |
|--------------------------------|--------------------|----------------------|----------------------|--------------------|--------------------|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--------------------|----------------------|-------------------|
|                                |                    | Atambua              | Halilulik            | Lahurus            | Kefamenanu         | Halilulik            | Kupang               | Tuapukan           | Lahurus            | Kefamenanu        | Atambua            | Kupang            | Kupang             | Kupang               | Kupang            |
| <b>AKTIVA</b>                  |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Aktiva Lancar</b>           |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Kas                            | 73,412,474         | 980,680,750          | 365,240,779          | 78,083,168         | 256,917,808        | 1,370,801,747        | 418,574,416          | 73,450,270         | 25,970,487         | 50,697,256        | 251,828,717        | 11,095,248        | 352,379,210        | 500,784,809          | 39,332,000        |
| Deposito BRI, Mandiri          | 44,000,000         |                      |                      |                    |                    | 300,000,000          |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Deposito CU                    | 36,000,000         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Bank :                         | SIMPEDA            | 12,699,709           |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| BRI                            | 72,384,353         | 42,104,552           |                      |                    | 63,352,582         | 97,459,797           |                      |                    |                    | 1,884,572         | 33,775,213         |                   |                    |                      |                   |
| BNI                            | -                  |                      |                      |                    | 47,840,007         |                      |                      |                    |                    |                   |                    |                   |                    |                      | 16,885,040        |
| BTN                            |                    |                      |                      |                    |                    |                      | 32,050,022           |                    |                    |                   |                    |                   |                    |                      |                   |
| Asuransi (AXA)                 | 19,248,968         |                      |                      |                    |                    |                      | 100,000,000          | 1,030,500,000      |                    |                   |                    |                   |                    |                      |                   |
| Credit Union                   | -                  | -                    | -                    | -                  | -                  | -                    | -                    | -                  | -                  | -                 | -                  | -                 | -                  | -                    | -                 |
| CU-Dana Pengembangan Institusi | 60,189,700         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| CU-Penyusutan Unit Pendidikan  | 104,423,400        |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| CU-Bunga Deposito              | 5,803,750          |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Total Aktiva Lancar</b>     | <b>428,162,354</b> | <b>1,022,785,302</b> | <b>365,240,779</b>   | <b>78,083,168</b>  | <b>368,110,397</b> | <b>1,868,261,544</b> | <b>1,481,124,438</b> | <b>73,450,270</b>  | <b>25,970,487</b>  | <b>52,581,828</b> | <b>285,603,930</b> | <b>11,095,248</b> | <b>369,264,250</b> | <b>500,784,809</b>   | <b>39,332,000</b> |
| <b>Aktiva Tetap</b>            |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Tanah                          |                    |                      |                      | 744,900            |                    |                      | 3,000,000            | 1,000,000,000      |                    |                   |                    | 9,500,000         |                    |                      |                   |
| Bangunan                       | 162,792,000        | 908,500,172          | 781,730,327          | 330,402,296        | 183,346,269        | 562,912,047          | 2,442,034,495        | 410,457,000        | 95,100,279         |                   |                    | 15,289,580        | 53,832,821         | 116,239,058          | 1,010,654,034     |
| Mesin                          | 4,881,393          | 186,277,050          | 10,695,475           | 82,356,886         | 12,027,206         | 97,682,702           | 56,919,658           | 7,168,000          |                    |                   |                    | 4,356,672         | -                  | 3,686,400            | 850,940           |
| Perabot                        | 12,520,942         | 79,916,375           | 100,241,913          | 40,739,594         | 21,880,938         | 278,790,783          | 78,120,999           | 38,965,500         |                    | 12,894,041        | 7,648,053          | 27,022,014        | 612,389            | 2,401,135            | 17,214,778        |
| Kendaraan                      | 472,680            |                      |                      | 160,000,000        |                    |                      |                      | 40,960,000         |                    |                   |                    |                   |                    |                      |                   |
| Penyusutan                     | (5,104,734)        | (103,264,658)        | (94,955,561)         | (42,505,438)       | (15,087,821)       | (85,024,379)         | (73,020,262)         | (27,724,500)       | (6,437,949)        | (1,938,952)       | (4,839,003)        | (3,822,950)       | (6,597,373)        | (60,433,494)         | (977,920)         |
| <b>Total Aktiva Tetap</b>      | <b>175,562,281</b> | <b>1,071,428,940</b> | <b>957,712,154</b>   | <b>411,738,238</b> | <b>202,166,592</b> | <b>857,361,154</b>   | <b>2,545,014,891</b> | <b>428,866,000</b> | <b>101,556,371</b> | <b>10,065,773</b> | <b>37,472,591</b>  | <b>54,308,659</b> | <b>112,893,760</b> | <b>988,749,010</b>   | <b>2,933,760</b>  |
| <b>Total Aktiva</b>            | <b>603,724,635</b> | <b>2,094,214,242</b> | <b>1,322,952,933</b> | <b>489,821,406</b> | <b>570,276,989</b> | <b>2,725,622,698</b> | <b>4,026,139,329</b> | <b>502,316,270</b> | <b>127,526,858</b> | <b>62,647,601</b> | <b>323,076,521</b> | <b>65,403,907</b> | <b>482,158,010</b> | <b>1,489,533,819</b> | <b>42,265,760</b> |
| <b>UTANG &amp; MODAL</b>       |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Deposito</b>                |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Asuransi (AXA)</b>          |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Pembangunan, pengembangan      |                    | 40,716,976           | (12,704,342)         |                    | (32,240,492)       |                      | 26,940,036           | 5,064,107          |                    |                   |                    | (2,474,039)       | 136,578            |                      | (53,335,092)      |
| Fortus                         |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Credit Union, bank             | 2,523,385          | (63,653,350)         | (2,451,200)          | (21,423,700)       | (151,830,600)      | (10,333,850)         | (5,407,200)          |                    |                    | (6,290,150)       | (2,447,050)        | (75,832,300)      |                    | (10,592,100)         | (2,886,350)       |
| Koperasi                       |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>CAPITAL</b>                 |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Modal/Kapital                  | 601,201,250        | 2,104,773,967        | 1,331,307,475        | 499,862,206        | 752,098,081        | 2,662,231,328        | 3,925,113,852        | 498,306,270        | 126,257,008        | 65,241,190        | 387,024,466        | 65,403,907        | 513,143,902        | 1,485,069,709        | 45,152,110        |
| Labai/Rugi                     | -                  | 12,376,649           | 6,801,000            | 11,382,900         | 2,250,000          | 46,785,184           | 101,368,570          | 4,010,000          | 7,560,000          | 2,327,500         | 11,747,777         | -                 | 32,941,300         | 7,350,460            | -                 |
| Bangunan/Mesin/Perabot Baru    |                    | -                    |                      | -                  | -                  |                      | -                    | -                  | -                  |                   |                    |                   |                    |                      |                   |
| <b>Total Pasiva</b>            | <b>603,724,635</b> | <b>2,094,214,242</b> | <b>1,322,952,933</b> | <b>489,821,406</b> | <b>570,276,989</b> | <b>2,725,622,698</b> | <b>4,026,139,329</b> | <b>502,316,270</b> | <b>127,526,858</b> | <b>62,647,601</b> | <b>323,076,521</b> | <b>65,403,907</b> | <b>482,158,010</b> | <b>1,489,533,819</b> | <b>42,265,760</b> |

Lampiran 9 Laporan posisi keuangan per 31 Desember 2015

| KETERANGAN                     | Yasra              | SMKK Kusuma          | SMA Terpadu          | SMP St.Petrus      | SMP Xaverius       | SMP HTM              | SMP St.Theresia      | SMP St.Theresia    | SDK II             | TK St.Theresia    | TK KB              | TK M Helena       | TK St.Yoseph       | TK M Goreti          | TK M Fatima       |             |  |
|--------------------------------|--------------------|----------------------|----------------------|--------------------|--------------------|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--------------------|----------------------|-------------------|-------------|--|
|                                |                    | Atambua              | Halilulik            | Lahurus            | Kefamenanu         | Halilulik            | Kupang               | Tuapukan           | Lahurus            | Kefamenanu        | Atambua            | Kupang            | Kupang             | Kupang               | Kupang            |             |  |
| <b>AKTIVA</b>                  |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| <b>Aktiva Lancar</b>           |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Kas                            | 41,961,487         | 685,945,818          | 365,240,780          | 163,838,944        | 263,383,595        | 1,178,773,196        | 1,564,614,940        | 73,450,270         | 25,970,487         | 51,114,124        | 251,828,717        | 10,504,368        | 352,379,210        | 500,784,810          | 41,287,840        |             |  |
| Deposito BRI, Mandiri          | 44,000,000         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Deposito CU                    | 36,000,000         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Bank : SIMPEDA                 | 12,699,709         |                      |                      |                    |                    | 300,000,000          |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| BRI                            | 52,884,353         | 42,104,552           |                      |                    | 78,223,553         | 100,143,435          | 343,093              |                    |                    | 1,884,572         | 33,775,213         |                   |                    |                      | 16,885,040        |             |  |
| BNI                            |                    |                      |                      |                    | 47,840,007         | 15,634,086           |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| BTN                            |                    |                      |                      |                    |                    | 26,710,827           | 32,050,022           |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Asuransi (AXA)                 | 38,748,968         |                      |                      |                    |                    | 100,000,000          | 1,030,500,000        |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Credit Union                   |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| CU-Dana Pengembangan Institusi | 60,189,700         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| CU-Penyusutan Unit Pendidikan  | 104,423,400        |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| CU-Bunga Deposito              | 5,803,750          |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| <b>Total Aktiva Lancar</b>     | <b>396,711,367</b> | <b>728,050,370</b>   | <b>365,240,780</b>   | <b>163,838,944</b> | <b>389,447,155</b> | <b>1,721,261,544</b> | <b>2,627,508,055</b> | <b>73,450,270</b>  | <b>25,970,487</b>  | <b>52,998,696</b> | <b>285,603,930</b> | <b>10,504,368</b> | <b>369,264,250</b> | <b>500,784,810</b>   | <b>41,287,840</b> |             |  |
| <b>Aktiva Tetap</b>            |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Tanah                          |                    |                      |                      | 744,900            |                    | 3,000,000            | 1,000,000,000        |                    |                    |                   | 9,500,000          |                   |                    |                      |                   |             |  |
| Bangunan                       | 162,792,000        | 908,500,172          | 781,730,327          | 330,402,296        | 183,346,269        | 562,912,047          | 2,442,034,495        | 410,457,000        | 95,100,279         |                   | 15,289,580         | 53,832,821        | 116,239,058        | 1,010,654,034        |                   |             |  |
| Mesin                          | 4,881,393          | 186,277,050          | 10,695,475           | 82,356,886         | 12,027,206         | 97,682,702           | 56,919,658           | 7,168,000          |                    | 4,356,672         |                    | 3,686,400         | 850,940            | 21,313,691           | 3,911,680         |             |  |
| Perabot                        | 12,520,942         | 79,916,375           | 100,241,913          | 40,739,594         | 21,880,938         | 278,790,783          | 78,120,999           | 38,965,500         | 12,894,041         | 7,648,053         | 27,022,014         | 612,389           | 2,401,135          | 17,214,778           |                   |             |  |
| Kendaraan                      | 472,680            |                      | 160,000,000          |                    |                    |                      | 40,960,000           |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Penyusutan                     | (5,104,734)        | (103,264,658)        | (94,955,561)         | (42,505,438)       | (15,087,821)       | (85,024,379)         | (73,020,262)         | (27,724,500)       | (6,437,949)        | (1,938,952)       | (4,839,003)        | (3,822,950)       | (6,597,373)        | (60,433,494)         | (977,920)         |             |  |
| <b>Total Aktiva Tetap</b>      | <b>175,562,281</b> | <b>1,071,428,940</b> | <b>957,712,154</b>   | <b>410,993,338</b> | <b>202,166,592</b> | <b>854,361,154</b>   | <b>2,545,014,891</b> | <b>428,866,000</b> | <b>101,556,371</b> | <b>10,065,773</b> | <b>37,472,591</b>  | <b>54,308,659</b> | <b>112,893,760</b> | <b>988,749,010</b>   | <b>2,933,760</b>  |             |  |
| <b>Total Aktiva</b>            | <b>572,273,648</b> | <b>1,799,479,310</b> | <b>1,322,952,934</b> | <b>574,832,282</b> | <b>591,613,747</b> | <b>2,575,622,698</b> | <b>5,172,522,946</b> | <b>502,316,270</b> | <b>127,526,858</b> | <b>63,064,469</b> | <b>323,076,521</b> | <b>64,813,027</b> | <b>482,158,010</b> | <b>1,489,533,820</b> | <b>44,221,600</b> |             |  |
| <b>UTANG &amp; MODAL</b>       |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| <b>Deposito</b>                |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| <b>Asuransi (AXA)</b>          |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Pembangunan, pengembangan      | 40,716,976         | (12,704,342)         |                      |                    | (32,240,492)       | 26,940,036           |                      |                    |                    | (2,057,171)       | 136,578            |                   | (53,335,092)       |                      |                   |             |  |
| Fortus                         |                    | (294,734,932)        |                      |                    | 21,336,758         |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Credit Union, bank             | (147,700,385)      | (63,653,350)         | (2,451,200)          | (21,423,700)       | (151,830,600)      | (10,333,850)         |                      |                    |                    | (6,290,150)       | (2,447,050)        | (75,832,300)      |                    | (10,592,100)         | (2,886,350)       | (2,886,350) |  |
| Extra                          |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      | (2,010,000)       |             |  |
| <b>CAPITAL</b>                 |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| Modal/Kapital                  | 601,201,250        | 2,104,773,967        | 1,331,307,476        | 584,873,082        | 752,098,081        | 2,662,231,328        | 3,386,654,376        | 498,306,270        | 126,257,008        | 65,241,190        | 387,024,466        | 65,403,907        | 513,143,902        | 1,485,069,710        | 41,329,950        |             |  |
| Laba/Rugi                      | 1,105,783          | 12,376,649           | 6,801,000            | 11,382,900         | 2,250,000          | 46,785,184           | 101,368,570          | 4,010,000          | 7,560,000          | 2,327,500         | 11,747,777         | (590,880)         | 32,941,300         | 7,350,460            | 7,788,000         |             |  |
| Bangunan/Mesin/Perabot Baru    | 117,667,000        |                      |                      |                    |                    |                      | 1,684,500,000        |                    |                    |                   |                    |                   |                    |                      |                   |             |  |
| <b>Total Pasiva</b>            | <b>572,273,648</b> | <b>1,799,479,310</b> | <b>1,322,952,934</b> | <b>574,832,282</b> | <b>591,613,747</b> | <b>2,575,622,698</b> | <b>5,172,522,946</b> | <b>502,316,270</b> | <b>127,526,858</b> | <b>63,064,469</b> | <b>323,076,521</b> | <b>64,813,027</b> | <b>482,158,010</b> | <b>1,489,533,820</b> | <b>44,221,600</b> |             |  |

Lampiran 10 Laporan posisi keuangan per 31 Desember 2016

| KETERANGAN                     | Yasra              | SMKK Kusuma          | SMA Terpadu          | SMP St.Petrus      | SMP Xaverius       | SMP HTM              | SMP St.Theresia      | SMP St.Theresia    | SDK II             | TK St.Theresia    | TK KB              | TKM Helena        | TK St.Yoseph       | TK M Goreti          | TKM Fatima        |
|--------------------------------|--------------------|----------------------|----------------------|--------------------|--------------------|----------------------|----------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--------------------|----------------------|-------------------|
|                                | Atambua            | Halilulik            | Lahurus              | Kefamenanu         | Halilulik          | Kupang               | Tuapukan             | Lahurus            | Kefamenanu         | Atambua           | Kupang             | Kupang            | Kupang             | Kupang               | Kupang            |
| <b>AKTIVA</b>                  |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Aktiva Lancar</b>           |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Kas                            | 52,773,231         | 652,628,548          | 321,992,544          | 81,966,960         | 231,099,743        | 1,034,190,219        | 169,149,215          | 35,937,920         | 33,681,216         | 53,375,553        | 226,070,625        | 11,852,680        | 336,068,088        | 341,482,695          | 39,803,219        |
| Deposito BRI, Mandiri          | 44,000,000         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Deposito CU                    | 36,000,000         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Bank : SIMPEDA                 | 10,699,709         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| BRI                            | 32,884,353         |                      |                      |                    | 75,300,500         | 190,500,608          |                      |                    |                    | 2,560,700         | 35,790,800         |                   |                    |                      |                   |
| BNI                            |                    |                      |                      |                    | 45,505,600         | 55,670,900           |                      |                    |                    |                   |                    |                   |                    |                      | 18,670,800        |
| BTN                            |                    |                      |                      |                    |                    | 30,600,508           | 32,050,022           |                    |                    |                   |                    |                   |                    |                      |                   |
| Asuransi (AXA)                 | 36,748,968         |                      |                      |                    |                    | 100,000,000          | 1,030,500,000        |                    |                    |                   |                    |                   |                    |                      |                   |
| Credit Union                   |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| CU-Dana Pengembangan Institusi | 62,189,700         |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| CU-Penyusutan Unit Pendidikan  | 114,423,400        |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| CU-Bunga Deposito              | 5,903,750          |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Total Aktiva Lancar</b>     | <b>395,623,111</b> | <b>652,628,548</b>   | <b>321,992,544</b>   | <b>81,966,960</b>  | <b>351,905,843</b> | <b>1,410,962,235</b> | <b>1,231,699,237</b> | <b>35,937,920</b>  | <b>33,681,216</b>  | <b>55,936,253</b> | <b>261,861,425</b> | <b>11,852,680</b> | <b>354,738,888</b> | <b>341,482,695</b>   | <b>39,803,219</b> |
| <b>Aktiva Tetap</b>            |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Tanah                          |                    | (9,625,928)          |                      | 744,900            |                    | 3,000,000            | 1,000,000,000        |                    |                    |                   | 9,500,000          |                   | (2,161,022)        |                      |                   |
| Bangunan                       | 162,792,000        | 817,650,155          | 742,643,811          | 313,882,181        | 174,178,956        | 534,766,445          | 2,319,932,770        | 389,934,150        | 90,345,265         |                   | 13,760,622         | 51,141,180        | 110,427,105        | 960,121,332          |                   |
| Mesin                          | 4,881,393          | 158,335,493          | 9,625,928            | 74,121,197         | 10,824,485         | 87,890,702           | 51,227,692           | 6,451,200          |                    | 3,921,005         |                    | 3,317,760         | 765,846            | 19,182,322           | 3,520,512         |
| Perabot                        | 12,520,942         | 71,924,738           | 90,217,722           | 36,655,635         | 19,692,844         | 250,911,705          | 70,308,899           | 35,068,950         | 11,604,637         | 6,883,248         | 24,319,813         | 551,150           | 2,161,022          | 15,493,300           |                   |
| Kendaraan                      | 452,680            |                      | 144,000,000          |                    |                    |                      | 36,864,000           |                    |                    |                   |                    |                   |                    |                      |                   |
| Penyusutan                     | (4,595,261)        | (93,264,658)         | (66,180,255)         | (28,829,763)       | (12,558,128)       | (65,816,680)         | (139,701,790)        | (25,136,150)       | (6,044,418)        | (1,200,472)       | (4,231,159)        | (3,121,520)       | (6,137,161)        | (54,392,549)         | (586,752)         |
| <b>Total Aktiva Tetap</b>      | <b>176,051,754</b> | <b>954,645,728</b>   | <b>920,307,206</b>   | <b>395,829,250</b> | <b>192,138,157</b> | <b>807,752,172</b>   | <b>2,338,631,571</b> | <b>406,318,150</b> | <b>95,905,484</b>  | <b>9,603,781</b>  | <b>33,849,276</b>  | <b>51,888,570</b> | <b>107,216,812</b> | <b>940,404,405</b>   | <b>2,933,760</b>  |
| <b>Total Aktiva</b>            | <b>571,674,865</b> | <b>1,607,274,276</b> | <b>1,242,299,750</b> | <b>477,796,210</b> | <b>544,044,000</b> | <b>2,218,714,407</b> | <b>3,570,330,808</b> | <b>442,256,070</b> | <b>129,586,700</b> | <b>65,540,034</b> | <b>295,710,701</b> | <b>63,741,250</b> | <b>461,955,700</b> | <b>1,281,887,100</b> | <b>42,736,979</b> |
| <b>UTANG &amp; MODAL</b>       |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Deposito</b>                |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Asuransi (AXA)                 |                    |                      |                      |                    |                    | (150,000,000)        |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Pembangunan, pengembangan      |                    | 39,142,500           | (10,750,500)         |                    | (30,140,500)       | 30,750,805           |                      |                    |                    | (1,950,500)       | 100,508            |                   | (50,350,600)       |                      |                   |
| Fortus                         |                    | (280,730,930)        |                      |                    |                    | 19,253,600           |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Credit Union, bank             | (128,700,385)      | (60,650,000)         | (1,450,500)          | (20,450,500)       | (149,750,400)      | (9,950,607)          |                      |                    |                    | (5,480,500)       | (2,247,566)        | (70,590,807)      | (9,205,000)        | (1,509,800)          | (1,883,500)       |
| Extra                          |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      | (1,560,000)       |
| <b>CAPITAL</b>                 |                    |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| Modal/Kapital                  | 591,201,250        | 1,898,862,356        | 1,245,650,750        | 485,740,930        | 700,340,800        | 2,305,305,500        | 3,470,650,708        | 438,300,270        | 124,506,700        | 66,432,500        | 355,640,600        | 62,500,750        | 498,560,700        | 1,276,866,000        | 40,500,679        |
| Laba/Rugi                      | 2,507,000          | 10,650,350           | 8,850,000            | 12,505,780         | 4,340,500          | 42,608,709           | 99,680,100           | 3,955,800          | 10,560,500         | 3,305,600         | 10,560,400         | 1,240,500         | 22,950,600         | 6,530,900            | 5,679,800         |
| Bangunan/Mesin/Perabot Baru    | 106,667,000        |                      |                      |                    |                    |                      |                      |                    |                    |                   |                    |                   |                    |                      |                   |
| <b>Total Pasiva</b>            | <b>571,674,865</b> | <b>1,607,274,276</b> | <b>1,242,299,750</b> | <b>477,796,210</b> | <b>544,044,000</b> | <b>2,218,714,407</b> | <b>3,570,330,808</b> | <b>442,256,070</b> | <b>129,586,700</b> | <b>65,540,034</b> | <b>295,710,701</b> | <b>63,741,250</b> | <b>461,955,700</b> | <b>1,281,887,100</b> | <b>42,736,979</b> |



