#### **THESIS**

# PORTER'S FIVE FORCES ANALYSIS: AN EXPLORATORY STUDY OF THE TELECOMMUNI CATION INDUSTRY IN LAO PDR



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PROGRAM PASCASARJANA
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18 November, 2010

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Lao Telecommunication Company Ltd (Lao Telecom or LTC);

Enterprise of Telecommunications Lao (ETL);

Lao-Asia Telecom (LAT or Unitel); and

MilliCom International Cellular (Tigo Lao)., Vientiane, Laos.

Dear Sir or Madam,

First of all, I would like to certify that Mrs. Khambang VILAYSOUK is in the four semester of her Master Program in Master Management Atma jaya Yogyakarta University, Indonesia. She is writing a thesis title "Porter's five forces Analysis: An Exploratory study of the Telecommunication industry in Lao PDR". Moreover, she needs to do a study at your institution. I am writing this letter to ask for your permit and support so that she can collect the required data and information from respective sources/persons at your institution. She plans to conduct the research from 1st December to 10th January, 2011.

Please accept my sincerest appreciation for all attention and assistance extended to Mrs. Khambang VILAYSOUK. I am looking forward to strengthening cooperation between Yogyakarta University and your Institution.

Yours sincerely,

Drs. Budi SUPRAPTO MAR Ph. C

(Thesis Supervisor)

**ABSTRACT** 

Laos's Telecommunication Market develops rapidly after it establishes in

15 years before by four operators is ETL, LTC, Unitel and Tigo who have the

license to provide network services in this market. The competition intensity is

very high and the product differentiation between each company is very low, thus,

at the beginning of the competition, both of the company's focus on reducing the

service price to attract more customers. But during the recent decade, after the

reformation and reconstruction, the competition behaviors tend to be variety. This

dissertation presents an analysis of the competition in Laos's Telecommunication

market to discuss the variety competition behaviors of each company, which this

concerns are the external and internal environment, the competition situation of

company each, and the competitive strategies provided by both of them.

Nowadays, under the government policy protection, although four

operators lock their customers with a high customer switching cost, they still face

an unprecedented challenge that not only from each other, but also from some

potential entrants. Such as "Little Smart" introduced by ETL and LTC can be used

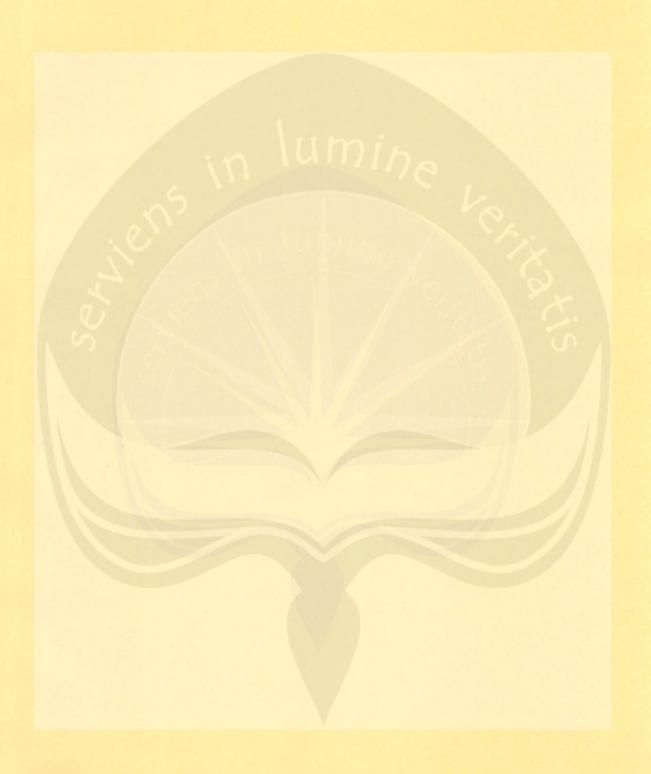
as a substitute of mobile phone that provide much lower service price than both of

the four companies. Lao Mobile should segment customer groups more detailed

and Unitel and Tigo should develop its network quality more stably, to sustain

their market shares and compete with the other rivals.

**Keywords:** Porter's Five Forces, Environment, and Telecommunication industry.



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At the moment of this thesis completing, I would like to devote a lot to extend my most sincere gratitude to the mentors. Meanwhile, I would also like to thank you very much to my warmly family, beloved Mother and Father, Lovely sisters and brothers, for their supports, encouragements, and unless sources of Love. Especially, Mr. Khatsaphorn VONGPHAYLOTH helps in the process of completion the papers.

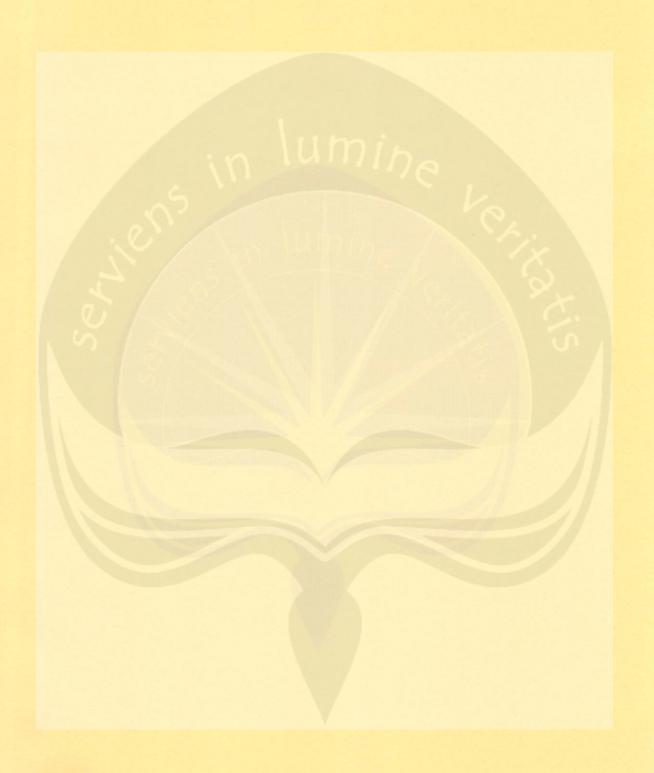
Finally, I take this opportunity to thank all the markers to take time to examine this dissertation.

Yogyakarta, 28 April, 2011

Mrs. Khambang VILAYSOUK

National Authority of Science and Technology

(Lao PDR)



# TABLE OF CONTENTS

HALAMAN JUDUL i
HALAMAN PERSETUJUAN PEMBIMBINGii
HALAMAN PENGESAHAN SKRIPSIiii
HALAMAN PERNYATAAN iv
ABSTRACTv
ACKNOWLEDGEMENTS vi
TABLE OF CONTENTSvii
LIST OF TABLES xi
LIST OF FIGURES xii
LIST OF APPENDICES xi
CHAPTER I: INTRODUCTION
1. Research Background
1.1 Telecom operators and its market in Lao PDR2
1.2 The trend of telecom development of Lao PDR 3
1.3 The telecommunication industry 4
1.4 Research Problem 6
1.5 The purpose of this research
1.6 Scope of the Research9
1.7 Benefits of Research9

	1.8 Porter's Five Forces Analysis	. 10
	1.9 Structure of Dissertation	. 12
СНА	PTER II: LITERATURE REVIEW	
	2. Literature Review	. 14
	2.1 Theoretical Approach	. 14
	2.2 Performing a Five-Force Analysis	. 15
	A. Rivalry among Exciting Firms	. 17
	B. Threat of New Entrants	. 18
	C. Bargaining Power of Buyers	. 19
	D. Bargaining Power of suppliers	. 20
	E. The threat of Substitutes	. 21
	2.3 Strategy Definition	. 22
	2.4 Competitive Advantage	23
	2.5 Strategic competitiveness	. 25
СНА	PTER III: RESEARCH METHODOLOGY	
	3. Research Methodology	27
	3.1 Data collection	. 27
	3.1.1 Primary data	. 28
	3.1.2 Secondary data	. 30
	3.1.3 Internal data	31
	3.1.4 External data	. 32

	3.2 Data analysis Technique
	3.3 Data analysis process
СНА	PTER IV: DATA ANALYSIS OF EXTERNAL AND INTERNAL
ENV	RONMENT OF TELECOMMUNICATION INDUSTRY IN LAG
PDR'	s in William
	4. Introduction
	4.1 Industry Environment of Lao PDR's Telecommunication 35
	4.1.1 Regulation Environment
	4.1.2 Economic Environment
	4.1.3 Technology Environment
	4.1.4 Market Competition Environment
	4.2 Analysis of Industry Environment (Five Forces Analysis) 51
	4.2.1 Rivalry among Existing Firms:
	1. Description of Lao Telecommunications Company Ltd
	(Lao Telecom or LTC)
	2. Description of Enterprise of Telecommunications
	Lao (ETL)
	3. Description of Lao-Asia Telecom (LAT or Unitel) 57
	4. Description of Millicom International Cellular
	(Tigo Lao) 59
	4.2.2 Threat of New Entrants
	4.2.3 Bargaining Power of Suppliers

4.2.4 Bargaining Power Buyers	64
4.2.5 Threats of Substitute	65
CHAPTER V: CONCLUSION	
5.1 Conclusion	70
5.2 Limitation the study	72
5.3 Recommendation for Future research	72
REFERENCE	74
APPENDICES	83

## LIST OF TABLES

Table 1.1: Number of telecom service subscribers in Lao P.D.R	. 4
Table 4.1: Lao economic & Telecom statistics	. 42
Table 4.2: Extent of ICT Penetration in the Region	. 44
Table 4.3: Competitors by outgoing subscribers (as of December, 2009)	. 50
Table 4.4: Telecom system on service in Lao P.D.R	52
Table 4.5: Product service of Enterprise of Telecommunications Lao	57
Table 4.6: International gateways	58
Table 4.7: Tigo Network and services	. 60
Table 4.8: Data analysis summary	. 68

## LIST OF FIGURES

Figure 1.1: Digital divide over developed, the world and developing	
in mobile telecom	5
Figure 2.1: Porter's Five Forces	16
Figure 3.1: Primary Data	29
Figure 3.2: Second Data	31
Figure 4.1: The Current market Share	37
Figure 4.2: ICT Opportunity Index	45
Figure 4.3: Digital Opportunity Index	45
Figure 4.4: Worldwide Infrastructure Revenue by Technology	48
Figure 4.5: Mobile Market Share	50
Figure 4.6: Fixed Line Market Share	50
Figure 4.7: LTC Mobile Subscribers	54
Figure 4.8: Mobile Subscribers	. 65
Figure 4.9: 62% Market Growth YoY	66

## LIST OF APPENDICES

Appendix 1:	Questionnaire	3
Appendix 2:	Combining the Five Force Model with	
	Generic strategies	5
Appendix 3:	Lao Telecommunications Company Ltd.	
	(Lao Telecom or LTC)	37
Appendix 4:	Enterprise of Telecommunications Lao (ETL)9	1
Appendix 5:	Lao-Asia Telecom (LAT or Unitel)9	6
Appendix 6:	MilliCom International Cellular (Tigo Lao) 1	03